



VISITING SCHOLAR/
VISITING POSTDOC
FELLOWSHIPS AT
STANFORD BIO-X 2022

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Information about the call

Grant capital:
DKK 8 million

Award amount
Up to DKK 4 million per grant

Application form opens:
22 November 2021

Application deadline:
1 March 2022 at 2 pm (CET)

Applicant notification:
May 2022

Earliest start date:
19 September 2022

Latest start date:
23 January 2023

Review committee:
NNF Committee on Interdisciplinary Research,
and Committee at Stanford Bio-x

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1 VISITING SCHOLAR/ VISITING POSTDOC FELLOWSHIPS AT STANFORD BIO-X 2022

These guidelines are intended to assist you in the application process. Please read them carefully before initiating the application process, as the guidelines contain the complete call text as well as instructions regarding the completion of the application:

- **Section 1** describes the overall frame and conditions of the call, eligibility criteria and evaluation process.
- **Section 2** provides technical guidance for how to access and navigate in the application and grant management system NORMA.
- **Section 3** gives essential information regarding the requirements to content, structure, and budget of the application.

NNF will treat all applicant and application information confidentially. Read more about how NNF processes personal data under 'privacy & security' in the online application system, NORMA.

Furthermore, please read 'General Terms and Conditions' for grants from NNF that all Grant Recipients must comply with:

<http://www.novonordiskfonden.dk/en/content/conditions-grants>

1.1 PURPOSE

The 'Visiting Scholar/Visiting Postdoc Fellowship at Stanford Bio-X' programme offers an opportunity to carry out a research project where 3 years are dedicated to work at the prestigious Stanford University in Palo Alto, California, USA, under the Stanford Bio-X Institute, followed by up to 1 year at a university or other public or non-profit research institution in Denmark.

With this grant, the NNF wishes to support promising young, ambitious researchers to become the driving force in the interdisciplinary solutions for tomorrow's biomedical, biotechnological, and sustainable challenges. The foundation seeks to accomplish these objectives by three means:

- By giving the awardee the opportunity to obtain research experience, training, and knowledge in a unique interdisciplinary environment at the highest international level, while also openly exchanging intellect and ideas with Stanford's peers.
- Through mobility, extending the awardee's scientific networks and innovative spirit, and foster scientific independence.
- By associating the awardee to a Danish research institution throughout the project, thereby facilitating the return of the awardee from Stanford, and his/her continued research career in the Danish research environment.

Located in the Silicon Valley in California, Stanford University (<http://www.stanford.edu>) is one of the world's leading universities, with a strong tradition in education and research. Stanford Bio-X (<https://biox.stanford.edu/>) is the pioneering interdisciplinary institute that was

established in 1998 at Stanford University with the mission to catalyze novel research across disciplines, to generate ground-breaking interdisciplinary knowledge, and to create the solutions of tomorrow within biomedicine and biotechnology, for the benefit of human health. Clinicians, engineers, physicists, chemists, computer experts, as well as researchers in biomedicine and natural science, are brought together at Bio-X in cross-disciplinary structures for the benefit of human health and have set a new standard for width and creativity in science. Bio-X has successfully cultivated over 5000 interdisciplinary teams with innovative and novel research, resulting in high-impact publications, start-ups, and strong collaborations with industry. The successful applicant will experience a research environment here unlike any other in the world.

PLEASE NOTE: *the selected fellows will be appointed the role 'visiting' at Stanford University and called either visiting scholar or visiting postdoc at Stanford Bio-X depending on the appointment title they have with their hosting Danish institution for the duration of their fellowship.*

1.2 AREAS OF SUPPORT

It is possible to apply within all research fields covered by natural and technical sciences, biomedicine, or biotechnology, under the condition, that the project is of interdisciplinary structure with potential applications to biomedicine, human health, biotechnology, or sustainability.

1.3 ELIGIBILITY

The fellowship supports postdoctoral research projects wherein at least 3 years are dedicated to work at Stanford Bio-X, followed by up to 1 year at a Danish university, hospital or other public, non-profit research institution in Denmark.

A research institution in Denmark must employ the applicant for the entire fellowship period and this institution must administrate the fellowship grant. (The head of the institute must sign a hosting letter).

The successful candidate:

- Will have obtained a PhD degree within 5 years of the fellowship start date. *Periods with Leave of Absence should be excluded from the 5 years.*
- Will have a solid education in and experience within natural and technical sciences, biomedicine, or biotechnology, and a deep interest for interdisciplinary research.
- Can apply as a PhD-student if the supervisor signs a declaration stating that the applicant is expected to graduate before the start date of the fellowship
- Has established contact with a Stanford Bio-X affiliated faculty member who has committed to being the primary research mentor for the duration of the fellowship.
- Has a significant association to the Danish educational system or research environment, e.g., by having graduated from a Danish University or by having several years of research experience at a Danish institution, and a clear intention of returning to Denmark after the stay abroad.

IMPORTANT: *Please be aware that you may not be entitled to the same employment conditions during your stay at Stanford University as those at your home institution. Specifically,*

privileges in connection with parental leave may differ significantly. You are therefore encouraged to familiarize yourself with relevant rules and regulations, both at your home institution and the relevant municipality of residence in your home country, as well as at Stanford University.

Special rules for applications:

- a) An applicant can only submit one application for one of the Novo Nordisk Foundation's postdoctoral fellowship grants and cannot submit a new application to the Novo Nordisk Foundation while the application is under review. If the applicant receives a written rejection from NNF for the submitted application, the applicant may again apply for another grant.
- b) NNF does not allow double funding of project-specific expenses. If an applicant has applied for, or has received, funding for the project or parts of the project from others, this must be detailed in the budget of the application. If the applicant receives funding for the project or parts of the project from other sources following submission of the NNF application, NNF should be contacted as soon as possible.
- c) The project applied for can be partially funded by other mechanisms, but such co-funding must be clearly stated in the application.
- d) The general conditions that apply when receiving a grant from the Novo Nordisk Foundation can be found on our [webpage](#).

1.4 FUNDING

The total duration of the fellowship is 4 years. The Novo Nordisk Foundation will award approx. DKK 1 million per year, for a total of DKK 4 million per fellowship. Up to two fellowships will be funded in 2022.

Applicants may apply for funding for the following types of expenses (see section 3.4 for details):

- Salary for the applicant
- Operating expenses
- Equipment
- Conference participation
- Publication costs
- Travel
- Relocation expenses
- Bench fee
- Direct administrative expenses

Please note, that the funds will be given by the Novo Nordisk Foundation to the hosting Danish institution to administrate for the entire duration of the fellowship.

The Novo Nordisk Foundation will not award funding for:

- commercial activities
- overhead

1.5 LANGUAGE

The application and any additional uploads must be written in English.

1.6 APPLICATION PROCESS

Before applying

The applicant must personally establish contact with a Stanford Bio-X affiliated faculty member who will be the applicant's primary research mentor for the duration of the fellowship. This will ensure placement in a hosting Stanford lab where the project will be carried out should the applicant be selected. The applicant should work closely with the Stanford host PI on the research proposal in the application and bring his/her own expertise and experience to the proposal process, as well as brainstorm potential other Bio-X affiliated faculty members who could be co-mentor(s) on the interdisciplinary research conducted during the 3 years at Stanford. In addition, the Stanford PI will need to provide a letter of recommendation stating his/her commitment to hosting the applicant, and endorsement of the research project.

There is a [weblink](#) of Stanford Bio-X affiliated faculty who have already expressed interest in hosting a visiting scholar / visiting postdoc. It is highly recommended you check out the link especially if you do not already have a strong connection to an affiliated faculty member (here is the [weblink](#) to all 970+ Stanford Bio-X affiliated faculty members). The applicant can also learn more info such as previous fellows through this [weblink](#). Bio-X is happy to guide you during this application process in any way, so please reach out if you have any questions or concerns. Please contact Stanford Bio-X Executive Director of Operations and Programs, Heideh K. Fattaey (hfattaey@stanford.edu) regarding this.

The applicant must also confirm their host institution in Denmark through a letter of commitment and recommendation by the Danish institution. Please ensure that the Danish host institution agrees to administering the entire grant should the applicant be selected.

The applicant will need to verify with the Tech Transfer Office of his/her Danish host institution that they are in accordance with **Stanford University's SU-18A** form (please go to <http://otlportal.stanford.edu/su18a> for details and the link to the terms). Stanford University requires that all incoming visiting scholars or visiting postdocs sign the SU-18A as it addresses the disclosure and assignment of intellectual property from the visiting scholars or visiting postdocs because they are formally employed by, and also financially supported through, an external organization. *The visiting scholars or visiting postdocs **may not** bring any proprietary work from his/her home institution to be carried out in Stanford facilities during the duration of the visiting scholar or visiting postdoc appointment.*

Applying and evaluation process

The application must be completed and submitted using NNF's online application and grant management system, NORMA.

Further information on how to access and navigate in NORMA can be found in chapter 2 and information about the required application content can be found in chapter 3. **Please read Chapter 3 for detailed information on expected format of the application, budget, and required uploaded documentation.**

The proposals are first evaluated by the NNF Committee on Interdisciplinary Research. Up to 4 proposals are selected to be sent for evaluation by the committee at Stanford Bio-X. As a part of their final evaluation, the committee at Stanford Bio-X will carry out online interviews with the selected candidates.



When all applications have been assessed, applicants will be notified whether they have been awarded a grant. The notification e-mail will be sent from noreply@norma.novonordiskfonden.dk to the e-mail address entered on initial registration.

If selected

- Earliest start date will be **19 September 2022**, to coincide with Stanford University's official academic year start in the fall quarter. The fellowship must start no later than **23 January 2023**.
 - *Please note as with all institutions worldwide, due to COVID-19, Stanford is constantly doing its best to accommodate for the effects of the pandemic and ensuring that the campus is a safe environment for research. If selected, the administration at Bio-X appreciate your patience when formalizing the appointment at Stanford to bring you to California and the Stanford campus safely.*
- Each visiting scholar or visiting postdoc fellow will have 6 months after starting at Stanford to confirm at least one other Stanford Bio-X affiliated faculty member as his/her co-mentor while conducting the 3 years of interdisciplinary research at Stanford. The visiting scholar or visiting postdoc is to work closely with all his/her mentors so that the resulting project is truly interdisciplinary with the integration of multiple research areas. **The Fellow must report to Bio-X who the Stanford Bio-X affiliated faculty co-mentor(s) are within 6 months of starting at Stanford.**
- It is important that IP rights agreements are established between the Danish institution and Stanford University (through Stanford's Office of Technology Licensing) by a signed SU-18A form. If selected, this form (<http://otlportal.stanford.edu/su18a>) must be signed and submitted electronically to Stanford's Office of Technology Licensing prior to starting at Stanford, with a PDF confirmation copy sent to Stanford Bio-X.
- Stanford Bio-X will work with the selected fellow and the Stanford PI mentors on a development plan during the first 6 months of the fellowship at Stanford University.



NNF does not provide feedback in case an application is not selected for funding.

1.7 ASSESSMENT CRITERIA

NNF's Committee on Interdisciplinary Research will primarily assess the applications based on the following criteria:

- The interdisciplinary nature, novelty, quality and ambition of the proposed research project
- The scientific excellence and personal drive of the applicant
- The appropriateness and involvement of the hosting research group at Stanford Bio-X
- Letters of commitment and recommendation

2 THE APPLICATION AND GRANT MANAGEMENT SYSTEM – NORMA

Sections 2 and 3 provide guidance on completing and submitting an application through NNF's online application and grant management system NORMA. Section 2 contains general technical information, while section 3 contains information specific to the individual call. All the fields of the application form must be completed in accordance with these guidelines and the instructions in NORMA.

2.1 USER REGISTRATION

NORMA can be accessed through links on NNF's website or directly at: <https://norma.novonordiskfonden.dk>

Before you begin, please read the instructions on the login page.

If you do not have a user profile in NORMA, you can register by clicking on REGISTER AS [APPLICANT/ORGANISATIONAL APPLICANT]. You will be asked to fill in a contact form, which will appear in a new window. The main applicant should only have one user profile. Use your work e-mail address for registration. After the registration, you will receive an e-mail with your username and password. You can now log in to NORMA. When you log in for the first time, you will be asked to change your password.

Applicants who have previously applied for a grant from NNF or have an active grant may already have a user profile in NORMA. If you are in doubt, an existing user profile can be retrieved by clicking FORGOT PASSWORD and entering an e-mail address. If you have a user profile in the system, you will receive an e-mail with login information and a new password within 5–10 minutes.

A registered user who submits an application is legally responsible for the truthfulness of the content of the application.

If you experience technical problems, please contact NORMA Support: norma-support@novo.dk.



An applicant cannot change the e-mail address provided at registration. Please contact NORMA Support if you need to change your e-mail address.

2.2 CREATING AN APPLICATION

To initiate a new application, you first need to identify the call and grant you wish to apply for. From the Applicant portal in NORMA, scroll down to the OPEN CALLS section, where all currently available calls are visible. Use the search filters at the top of the section to filter by e.g. overall funding area or geography.

Initiate an application by clicking the blue APPLY NOW button. Your draft application is then created and will remain a draft version until you actively submit the application.

You can create and subsequently edit a draft version of the application until the deadline. A draft application can be saved by clicking SAVE DRAFT and may be cancelled at any time up to the deadline by clicking the button CANCEL APPLICATION. An application is not submitted to NNF until an applicant has clicked SUBMIT.

The application comprises tabbed sheets that need to be completed but not necessarily in chronological order. Fields marked with a red star (*) are obligatory to fill in.

You can review the application at any time by clicking OPEN under MY APPLICATIONS on the Applicant Portal in NORMA. The whole application, including any currently entered data, can be downloaded as a PDF file by clicking on APPLICATION PDF. Make sure the PDF is readable and formatted appropriately before submitting your application.

2.3 TEXT AND ILLUSTRATIONS

FILLING IN THE FIELDS

For all applications, the individual fields must be completed in accordance with these guidelines and the instructions supplied in NORMA.



To prevent loss of data, it is essential to press SAVE DRAFT before you leave NORMA or navigate in the system.

APPLICATION TEXTS

Text from Word, for example, can be copied and pasted into most text fields of the application. It is, however, important to check that formatting, special letters, and symbols have not been converted or lost in the text fields after copying and pasting. If the formatting looks wrong in NORMA and in the PDF, you can try to change all text to “Normal” under the tab FORMAT.

The available functions for formatting text are at the top of the text fields. Some shorter text fields do not have the option to format.



For readability purposes, standard fonts, font size 11-12, and line spacing between 1.0 and 1.5 must be used.

ILLUSTRATIONS

Illustrations with figures, charts, tables, images etc. related to the project description can be uploaded under PROPOSAL (a maximum of four illustrations are allowed). Include the illustration number and a legend or caption for each illustration file when uploading. The illustrations will be integrated in the final application PDF.

The following file formats for illustrations are accepted in the system: JPG, JPEG, PNG and BMP. The maximum accepted size for each illustration is 1050*1650 pixels.

2.4 SUBMITTING THE APPLICATION

The application in its entirety must be submitted electronically via the application system by clicking SUBMIT. It is not possible to submit an application or any part of it by standard mail or e-mail. Any material submitted outside the application system will not be included in the evaluation and will not be returned.

All applicants must read and accept NNF's Standards for Good Research Practice before submitting the application. A link can be found under "Policies" in the top right corner of the window. Further, the applicant must declare that the information provided in the application is true and accurate.

An application cannot be submitted unless all the required fields have been completed. Fields in the application that are incorrectly completed or incomplete will be listed in a box at the top of the screen. Clicking on each individual line marked in red takes you directly to the incomplete field. The box will disappear when you select SAVE DRAFT. This allows you to continue with the application and submission.



A list of any incorrect or incomplete entries will be autogenerated when you click SUBMIT. Amending incorrect or incomplete entries can be time-consuming, so we recommend submitting applications well before the deadline.

If you wish to modify a submitted application before the deadline, it is possible to reopen the application. Be aware that the application must be resubmitted before the deadline. Applications cannot be modified after the submission deadline.

Once the application has been submitted, a confirmation of receipt will be sent to the e-mail address used for logging into the system. If you do not receive a confirmation of receipt (please check your spam folder), you should contact NNF as soon as possible using the contact details on page 3.

If you wish to withdraw a submitted application after the deadline, you must contact NNF via e-mail, using the contact information on page 3.



Please remember to check that the PDF version of the application is legible and contains all entered information and uploads before submitting the application.

3 APPLICATION CONTENT

This section provides guidelines on the content required in the sections of the online application form for this call, and best practice of how to apply for this specific call.

3.1 APPLICANT

The applicant tab contains various sections with information about the main applicant:

- Personal information
- Educational information
- Current institution
- Experience
- Previous and Current Grants from NNF

MAIN APPLICANT

CV: can be a maximum of 4,000 characters. Please include in your CV a short bibliographic overview summarizing total number of peer-reviewed publications, number of first authorships, number of corresponding authorships, and number of citations.

Publication list: Can be a maximum of 5,000 characters. First, applicants should include a link to an updated profile with a full publication list for the applicant on either Google Scholar, Web of Science, or Scopus. Below state up to the 10 most relevant publications for evaluating your merits. Include a complete specification of all authors for each publication with your own name highlighted.

PREVIOUS AND CURRENT GRANTS FROM NNF

If you have previously submitted other applications in the same calendar year, summarize how these applications are related to the current application.

If you have received any grants from NNF as an applicant or a co-applicant within the past five years, you must provide the application number, project title, grant period (in years), grant amount and the percentage share of the grant (100% if there is no co-applicant). Briefly summarize how any of the grants are related to the current application.

3.2 INSTITUTION

Please provide information about the institution where the grant will be administrated. This institution is where you will be employed during the grant period and the institution which will be responsible for budgeting, accounting and staff supported by the grant.



Registering a new administrating institution in NORMA can take up two working days. The application can be edited but cannot be submitted before this information is registered. We therefore recommend that you register an administrating institution in good time.

3.3 PROPOSAL

Describe the project using the following fields on the PROPOSAL tab:

PROJECT TITLE

Please provide a short title for the project (maximum 150 characters, including spaces).

BRIEF PROJECT DESCRIPTION

Please provide a brief stand-alone summary of the project describing its purpose and activities (maximum 2000 characters, including spaces).

PROJECT DESCRIPTION

Please describe in detail your proposed project that will be conducted at Stanford University with the Bio-X affiliated faculty – please include purpose, background, methods, collaborations, and the significance of the project. The proposal must clearly demonstrate the nature of interdisciplinarity (i.e., the merging of at least 2 different disciplines) and its novelty. If identified, please indicate the potential Bio-X PI(s) who could be the co-mentor(s). Please also describe the continuation of research activities upon return to Denmark and if relevant, the potential career trajectory following the grant period within the Danish research environment (maximum 20,000 characters, including spaces).

Please do not use abbreviations and limit the use of acronyms – the applications will be assessed by a committee that are not necessarily experts within all disciplines covered by the call. An abbreviation might mean something in one discipline, and something different in another discipline.

ILLUSTRATION UPLOADS

A maximum of four illustrations of 50 mb each can be uploaded here. Accepted formats are .jpg, .png, .gif, .bmp.

LITERATURE REFERENCES

Please provide the reference information for the literature cited in the project description (maximum 4000 characters, including spaces).

LAY PROJECT DESCRIPTION

Please provide a brief summary for non-experts in lay language. If the application is awarded a grant, the text may be used for publication (maximum 1000 characters, including spaces).



Please note that the application should address all the assessment criteria listed in subsection 1.7.

3.4 BUDGET

The budget only comprises the information entered in the BUDGET tab. Additional budget information attached under UPLOADS or added under other tabs than BUDGET will not be considered. The budget must be entered in budget years following the grant period and not calendar years.

GRANT PERIOD

Before you can fill in the budget template, start by entering the start and end dates for the grant. NORMA then generates a grant period in whole years, which is reflected in the budget template. The grant period is the duration of NNF's grant for the project, which for this call is up to 4 years.

Important: If you make any changes to the grant period after filling out the budget, you must clear the budget table before making the change to the grant period.

The total amount applied for should be up to DKK 4 million with approximately DKK 1 million per year. **A minimum of DKK 210,000 must be requested per year for total project-related costs (i.e., operating expenses, equipment, conference participation, travel, publications cost, and bench fee),** of which 8% (a minimum of DKK 16,800 per year) must be reserved for administrative expenses at Stanford (please indicate this in the budget). The funds for this entire portion of the budget will be transferred from the hosting Danish institution to Stanford during the 3 years that the visiting scholar or visiting postdoc is at Stanford. The applicant should discuss and get the Stanford hosting PI's approval on the use of these funds before submitting the application.

Applicants may apply for funding for the following types of expenses:

- **Salary for applicant**, including pension, according to collective agreements of Danish public institutions for postdoctoral fellows. Applicants should also check with the hosting Stanford department/school (based on who the Stanford hosting PI is) on any minimum salary required for Stanford visiting scholars or visiting postdocs. *Salary for other people than the applicant (scientific or administrative) employed on the project cannot be covered by this grant.*
- **Operating expenses** related to the research, including consumables, chemicals, and reagents.
- **Equipment** required for the project, however not exceeding 20% of the budget total.
- **Conference participation.** Up to DKK 50,000 per budget year can be requested for travel and registration expenses in relation to presenting the project at conferences and workshops.
- **Travel** expenses directly related to the project, i.e., experiments carried out in other labs for a limited period.
- **Publication costs** of results emanating from the research project (up to DKK 25,000 per budget year).

- **Bench fee** can be included in the budget for support of individual researchers to cover expenses needed to conduct the proposed research. Bench fee is calculated per academic employee actively working on the project and may only be used for expenses that are related to the research project and which cannot be included within another individual budget category. The budget must specify the expenses covered by the bench fee, which may include:

- Common or shared laboratory expenses and consumables
- Laboratory utilities (electricity, gas, water)
- Maintenance of essential equipment
- Service contracts
- Technical and IT support

Note, that bench fee cannot cover rent, administrative support, representation, social contributions etc. To include a bench fee in the budget, the fee must be a part of the general expense policy of the administrating institution, and it must apply for all employees independently of funding source. Documentation that the administrating institution has a general bench fee policy should be included in the Hosting Letter from the administrating institution enclosed as link or appendix. An unspecified bench fee without documentation will not be accepted. Maximum DKK 8,000 per month per FTE working on the project.

- **Relocation expenses** related to travelling and relocation to and from Denmark. A supplement of up to DKK 50,000 during the first and last years for recipient and possibly family.
- **Relocation expenses** related to living abroad (up to DKK 60,000 per year for the years spend abroad, for health insurance, visa, etc. for recipient and possibly family). Additional 50,000 per year abroad can be requested if the applicant has children.
- **Direct administrative expenses** up to 5 % of the funding applied for. The following applies:
 - can cover non-scientific, administrative expenses in relation to the project, such as accounting, administration related to payment of salaries and purchasing, hiring, as well as auditing and financial reporting on the project,
 - cannot cover administrative expenses that are not directly related to the project,
 - is not automatically included in the grant and must be stated/applied for in the application budget but should not be specified in detail.

Complete the budget as follows:

- Click on the blue OPEN/EDIT icon to open a budget in a pop-up window.
- Click the + key to add budget rows.
- Select one of the budget headings, enter an amount under VALUE (DKK) and specify what the amount is for under DESCRIPTION.
- All amounts must be stated in Danish kroner (DKK) without decimal points, commas, or spaces. NORMA automatically inserts the thousands separator.
- Save and close the budget spreadsheet by clicking SAVE and CLOSE (in that order) and then return to the BUDGET tab.

Any comments about the budget can be entered in the SUPPLEMENTARY INFORMATION field.

Funding, both received and applied for, from the applicant's own organisation and from other sources should be entered under ADDITIONAL CONTRIBUTIONS FOR THE PROJECT. The amount entered should be the total sum for the entire grant period. The NNF does not allow double funding and there can be no budgetary overlaps between projects. The INFORMATION FOR ADDITIONAL CONTRIBUTIONS field must clearly describe what the additional contributions cover

and how the project proposed in this application is different from the project already funded or applied for from other parties than NNF. If the applicant, after submitting the application, receives funding for the project or parts of the applied project from others, the NNF must be contacted as soon as possible.

The way in which the budget is set up influences any later financial reporting to NNF. Please note that the financial accounts must have the same headings as the budget posts in the application.



Applicants may only apply for the types of expenses listed in subsection 3.4.

3.5 APPENDICES

- 1 signed letter of support from the hosting Stanford Bio-X affiliated faculty member including an endorsement of the proposed research project (*Support Letter*).
- 1 signed letter from the Danish hosting institution, that also guarantees the return and integration to this institute for up to 1 year following the 3 years at Stanford, confirms its role in administrating the fellowship throughout the 4 years, and is aware of and accepts the Stanford University SU-18A agreement regarding IP rights. Must be signed by the head of the institute (*Hosting Letter*).
- 1 other professional letter of support (*Support Letter*).
- If relevant: A statement confirming expected completion of PhD before fellowship start date from current PhD supervisor (only in case the applicant has yet to complete his/her PhD) (*Support Letter*).

All uploads must be in PDF format. NORMA automatically places these uploads at the end of the application. Please respect the page limitation and the upload requirements stated in the call. Uploads in excess of these limits may not be considered for evaluation.

November 2021

The Novo Nordisk Foundation

The Novo Nordisk Foundation is an independent Danish Foundation with corporate interests. The objective of the Novo Nordisk Foundation is twofold: To provide a stable basis for the commercial and research activities conducted by the companies within the Novo Group and to support scientific and humanitarian purposes.

The vision of the Novo Nordisk Foundation is to contribute significantly to research and development that improves the lives of people and the sustainability of society.