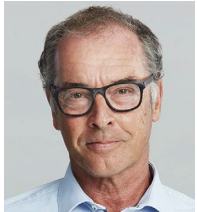
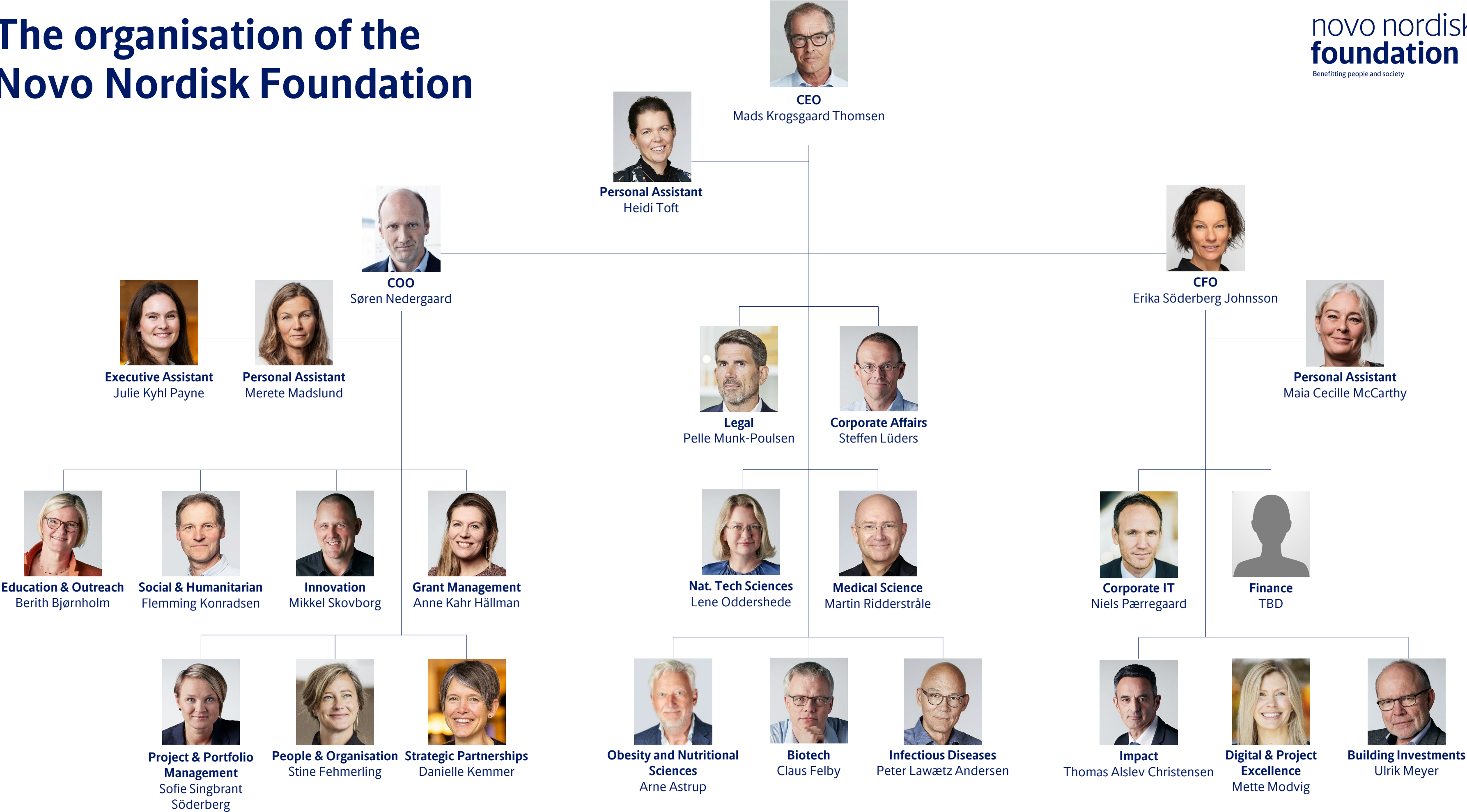


The organisation of the Novo Nordisk Foundation



CEO
Mads Krogsgaard Thomsen



Personal Assistant
Heidi Toft



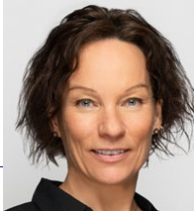
COO
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Executive Assistant
Julie Kyhl Payne



Personal Assistant
Merete Madslund



CFO
Erika Söderberg Johnsson



Personal Assistant
Maia Cecille McCarthy



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Grant Management
Anne Kahr Hällman



Nat. Tech Sciences
Lene Oddershede



Medical Science
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Obesity and Nutritional Sciences
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Mette Modvig



Building Investments
Ulrik Meyer